

## University Strategic Plan 2023-28

### Steering Group Terms of Reference and Membership

#### Terms of Reference

The purpose of the Steering Group is to guide the consultative process for the development of the Maynooth University Strategic Plan 2023-28.

The Steering Group is chaired by the President and has members from across academic and ATP staff groups, as well as student representatives. Steering Group members do not act in a representative capacity. They provide their expertise and guidance, taking a whole-of-university approach and bringing their expertise and insight to inform the *strategic planning process*.

The Steering Group will:

- Guide and advise the Strategic Plan Project Manager in relation to the planning and implementation of the consultative phase, and the structure of the Strategic Plan;
- Have oversight of the strategic planning process;
- Contribute to shaping the structure of the Strategic Plan;
- Provide feedback on early drafts of the Strategic Plan.

The Steering Group will ordinarily meet on a monthly basis, with extra meetings scheduled as necessary.

#### Strategic Plan Steering Group Membership

Category	Description	Nominees
UE	Chair / President	Prof. Eeva Leinonen
	Deputy Chair / VPA	Prof. Aidan Mulkeen
Academic	Faculty of Arts, Celtic Studies and Philosophy	Dr Anne O'Brien Dr Laura Watson
	Faculty of Science and Engineering	Dr Emmanuelle Graciet Prof. John McDonald
	Faculty of Social Sciences	Dr Jean Cushen Prof. Sharon Todd
Research Institutes / Centres		Prof. Tom O'Connor Prof. Deirdre Desmond Prof. Rob Kitchin



Professional Services		Dr John Cullen (Graduate Studies) Dr Karen Griffin (MaynoothWorks) Cathal McCauley (Library) Lisa O'Regan (Centre for Teaching and Learning) Michael Rafter (Capital Development)
Student	MSU President	Liam Cosgrove / Niall Daly (from 01.07.2022)
	MSU VP Education	Niall Daly / Alex Balfe (from 01.07.2022)
<i>Ex-Officio</i>	Senior Manager for Strategy Development	Dr Niamh Ní Shiadhail
	Administrative Assistant, Strategic Plan	TBC