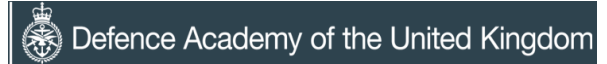




**Maynooth University**  
National University  
of Ireland Maynooth



## **Invitation to CSDP Building Integrity (BI) Course**

*(Promoting Transparency and Reducing the Risk of Corruption)*

- ESDC Activity number 16-17/31/1 -

**Ireland, 13-17 March 2017**

***Hosted by the Edward M. Kennedy Institute for Conflict Intervention  
Maynooth University, Ireland***

***In association with the Defence Academy of the United Kingdom and  
Transparency International (UK)***

*Dear Colleagues,*

It is our great pleasure to invite you to nominate participants for the **CSDP Building Integrity (BI) Course** to be held in Ireland on 13-17 March 2016.

The CSDP Building Integrity (BI) Course is designed to enhance the awareness of EU and EU Member States public servants to the risks of corruption in the defence and security sector and of the measures that can be used to reduce corruption and enhance integrity. The course is delivered by **Building Integrity UK** (Defence Academy of the UK) in association with the **Kennedy Institute** and **Transparency International (UK)**.

The Course focuses on the impact of corruption and its different manifestations within organisations, including the impact on personnel management, financial management, the procurement and disposal of equipment and of contracted services. Participants will be provided with tools and techniques to combat corruption, on CSDP missions, in CSDP operational areas and when assisting to build strong, legitimate institutions and societies, in fragile states.

CSDP Building Integrity (BI) Course, 13-17 march 2017, Ireland

The target audience for the Course are senior EU public servants and EEAS staff, including diplomats, police and military, as well as EU public servants working in development cooperation.

I trust your nominated participants will gain greatly from this Course and acquire a sound understanding of this important CSDP professional competency, while availing of an excellent opportunity to enhance professional relationships.

*Peter Cassells*

**Peter Cassells**  
**Executive Director**  
**Edward M. Kennedy Institute for Conflict Intervention**  
**National University of Ireland, Maynooth**

## **Fact Sheet**

- The course is open to both civilian and military personnel from EU Member States, EU Institutions and Agencies, CSDP missions and operations, candidate states and selected third countries, who are each invited to nominate participants. The Department for Peacekeeping Operations of the United Nations is also invited to nominate participants.
- The Course attendance will be limited to 30 participants.
- Applications are to be filed via the ESDC secure internet system ENLIST (<https://webgate.ec.europa.eu/ENList/web/app.php/login>) by the ENLIST national nominators, no later than **10 February 2017**. For candidates coming from institutions without ENLIST nominators, the registration is done by the ESDC Secretariat. POC at ESDC Secretariat: Mr. Ovidiu SIMINA, [ovidiu.simina@eeas.europa.eu](mailto:ovidiu.simina@eeas.europa.eu)
- Registration will not be final until confirmed by the ESDC Secretariat.
- The language of the Course is English.
- All costs and arrangements for travelling, accommodation and catering shall be covered by the sending authorities.
- Attendance of the course is mandatory on all days. A Certificate will be awarded to those course participants who have completed the full course, including the eLearning phase – done using the ILIAS eLearning platform of the ESDC.
- The eLearning phase of the course starts on 27 February 2017. The residential part of the course takes place in Ireland from **13–17 March** (Monday 1400 to Friday 1300). The course venue for the residential part is [Edward M. Kennedy Institute for Conflict Intervention, Maynooth University, Maynooth, Ireland](#).
- Further information on the course is posted on the Kennedy Institute's [webpage](#); details will be provided to the confirmed course participants via ILIAS.

General information: <https://www.maynoothuniversity.ie/edward-m-kennedy-institute/special-programmes/common-security-and-defence-policy/csdp-building-integrity-bi-course>

CSDP Building Integrity (BI) Course, 13-17 march 2017, Ireland

Time	Monday	Tuesday	Wednesday	Thursday	Friday
0900-0915		Recap	Recap	Recap	Recap
Period 1: 0915 – 1000		<b>Psychological Profiling &amp; Corruption</b> Prof Galavan	<b>Fraud Reduction, Risk Management and Internal Audit</b> (presentation)	<b>Pol/Mil Risks and Interface</b> (presentation)	<b>BI Strategy and Plans/ Tools and Organisations to assist BI</b> (presentation)
Period 2: 1000 - 1045			<b>Fraud Reduction, Risk Management and Internal Audit</b> (presentation)	<b>Jan Kasl</b> Case Study	10 min group then panel discussion with key speakers
1045 - 1115		Coffee	Coffee	Coffee	Coffee
Period 3: 1115 - 1200		<b>Conduct of Officials</b> (presentation)	<b>Challenges within HRM</b> (presentation)	<b>Impact of Media on tackling corruption</b> (presentation)	<b>Personal and Department Action Plans – How will I tackle it?</b> (discussion and feedback)
Period 4: 1200 - 1245	<b>Registration</b>	<b>Public Financial Management</b> (presentation)	<b>Gender Specific Corruption Risks</b> (presentation)	<b>States in Transition</b> (Exercise)	Closing Ceremony & Certificate Presentation
1245 - 1345		Lunch	Lunch	Lunch	
Period 5: 1345 - 1430	Course Introduction	<b>Procurement Risk</b> (presentation)	<b>Missions 1 – Corruption Risks</b> (presentation)	CSDP Civilian Missions <b>Ken Deane</b> <b>Director EU Civilian Planning, Conduct Capability</b>	
Period 6 1430 - 1515	Opening Address/Keynote	<b>Acquisition Risks</b> (presentation)	<b>Missions 2 – Corruption Risks</b> (presentation)		
1515 -1530	Coffee	Coffee	Coffee	Coffee	
Period 7: 1530-1615	Setting the Scene (presentation)	<b>Procurement and Acquisition</b> (syndicate exercise)	<b>Missions Case Study</b> (presentation and discussion)	Missions (TBC)	
Period 8: 1615 - 1700	Introductions/Regional Views <b>(1715 -Welcome Reception)</b>	Feedback and discussion	<b>Missions Plenary</b>	Missions (TBC) <b>(1830-Course Dinner)</b>	