



**Maynooth
University**

National University
of Ireland Maynooth

School of Business Research Seminar Series 2016-2017

'Rethinking Agile Project Portfolio Management: A Complex Adaptive Systems' Agent Perspective'

Roger Sweetman

Date: Wednesday, 14 June 2017

Time: 12.00pm

**Venue: RHE01, School of Business Building,
North Campus, Maynooth University**

Paper Abstract

While agile project management has been extensively studied and shown to be effective, agile at the project portfolio level is rarely studied, yet more problematic. What limited research that does exist often assumes that portfolio level agility can be achieved by simply scaling project level agile methods such as Scrum. This study uses a complex adaptive systems lens, focusing specifically on agent properties to critically appraise current thinking on agile portfolio management. We then draw on a set of 32 expert interview to develop 16 propositions to (i) inform how agile portfolios can be effectively enacted in practice and (ii) develop an agenda for future agile PPM research.

About the Speaker

Roger Sweetman is a lecturer in the School of Business. He is currently completing his PhD at National University of Ireland, Galway, focusing on managing the emergence of unexpected outcomes and behaviours in information systems project portfolio management. Roger earned an MBA from NUI Galway, is a Fellow of the Association of Chartered Certified Accountants (ACCA) from which he was awarded First in the World for his Managing People exam and First in Ireland for his Information Systems exam, and a BA in Experimental Physics from Trinity College Dublin.

Prior to joining the School of Business, Roger taught Information systems at undergraduate and postgraduate levels at NUI Galway as a member of staff and at the University of Limerick as a visiting lecturer. Prior to academia, Roger worked in various private and public organisations, both as a software designer and as an accountant.

To RSVP, please email business@nuim.ie.